

Strategy Description

We are a high-conviction bottom-up investment manager focusing on Canadian securities that exhibit superior quality (margins, returns on capital and leverage) and per share metric growth rates. We believe that this combination will provide superior risk-adjusted returns in a low global growth and low interest rate environment. Our goal is to double the invested capital over 5 years with the bulk of total return coming from capital gains¹.

Our concentrated Quality Growth investment style, combined with a repeatable rule-based risk management system, enables us to focus on high quality per share growth companies (versus the S&P/TSX Small Cap Index) that seek to double their key per share metrics over the coming 5 years². The explicit anomalies we seek to exploit are growth (i.e. per share growth), lower beta (i.e. low volatility), and trade activity (i.e. illiquidity). The implicit or secondary benefit this provides the portfolio is lower downside capture and improved risk-adjusted return metrics.

Investment Process



Fund Profile / Montrusco Bolton Canadian Small Capitalization Equity Fund

Style:	Quality Growth	Number of holdings:	Concentrated, 35-60
Process:	Rule-based fundamental bottom-up	Strategy AUM (CAD):	\$521 M as of June 30, 2021
Horizon:	4-5 years	Benchmark (CAD):	S&P/TSX Small Cap Index

Why Invest in this Strategy?

- Rule-based investment process ensures **repeatability** and **consistency**
- **Capital preservation bias** with focus on **defense** especially in flat to down markets
- **Superior risk-adjusted returns**
- **Concentrated** active management with less than 55 holdings
- **Long-term investment focus** keeps emphasis on alpha generation

Performance (%)

Annualized Returns as at June 30, 2021 (%)	3 Months	YTD	1 Year	2 Years	3 Years	4 Years	5 Years	10 Years	Since 30-Nov-84
Montrusco Bolton Canadian Small Capitalization Equity Fund (CAD)	6.94	12.60	39.61	25.19	15.05	12.85	12.24	7.79	11.75
S&P/TSX Small Cap Index* (CAD)	9.15	19.78	57.72	19.09	9.23	8.26	7.34	3.66	7.08
Added Value	-2.21	-7.18	-18.11	6.10	5.83	4.59	4.90	4.13	4.66
Quartile Ranking (eVestment)	3	4	4	2	2	3	3	4	

Past performance is not indicative of future results. There is a risk that invested capital may be lost.

Returns are gross of management fees. Fees, commissions and other charges may negatively impact the net return to an investor.

Sources: Montrusco Bolton Investments Inc. («MBI»), eVestment.

*BMO Small Cap Equity Index prior to Jan-2012.

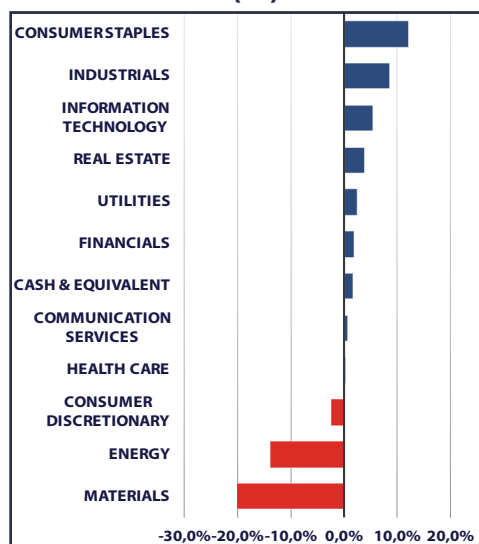
^{1 2} Source: MBI

Largest holdings (%)

	Fund	Benchmark
TFI INTERNATIONAL INC.	3.9	0.0
GURU ORGANIC ENERGY CORP.	3.6	0.0
CANADIAN WESTERN BANK	3.2	0.0
CANACCORD GENUITY GROUP INC.	3.2	0.9
CALIAN GROUP LTD	3.2	0.5
SAVARIA CORPORATION	3.2	0.7
PARKLAND CORPORATION	3.1	0.0
SPIN MASTER CORP. SUB/VOT	2.9	0.0
BADGER INFRASTRUCTURE SOLUTION	2.9	0.9
PREMIUM BRANDS HOLDING CORP.	2.7	0.0
	31.9	3.0

Source: MBI, as of June 30, 2021

Sector deviation versus the Benchmark (%)



Source: MBI, as of June 30, 2021

Portfolio characteristics

	Fund	Benchmark
MARKET CAPITALIZATION (CAD M)	2,919	1,085
FINANCIAL STABILITY		
D/E (x)	1.4	1.0
CF/D (x)	1.1	1.1
Net Debt/EBITDA (x)	3.2	6.3
PROFITABILITY		
ROE (%)	12.0	2.1
Net Margin (%)	3.6	1.0
GROWTH		
5 Yr. EPS Growth (%)	14.4	5.5
VALUATION		
LTM P/E (x)	51.1	180.2
NTM P/E (x)	21.1	17.9
P/CF (x)	10.7	8.6
P/BV (x)	2.9	1.6
Dividend Yield (%)	1.9	2.8
PEG (x)	1.9	0.0
ACTIVE SHARE (%)	92.7	
BETA	0.92	
NUMBER OF HOLDINGS	51	231

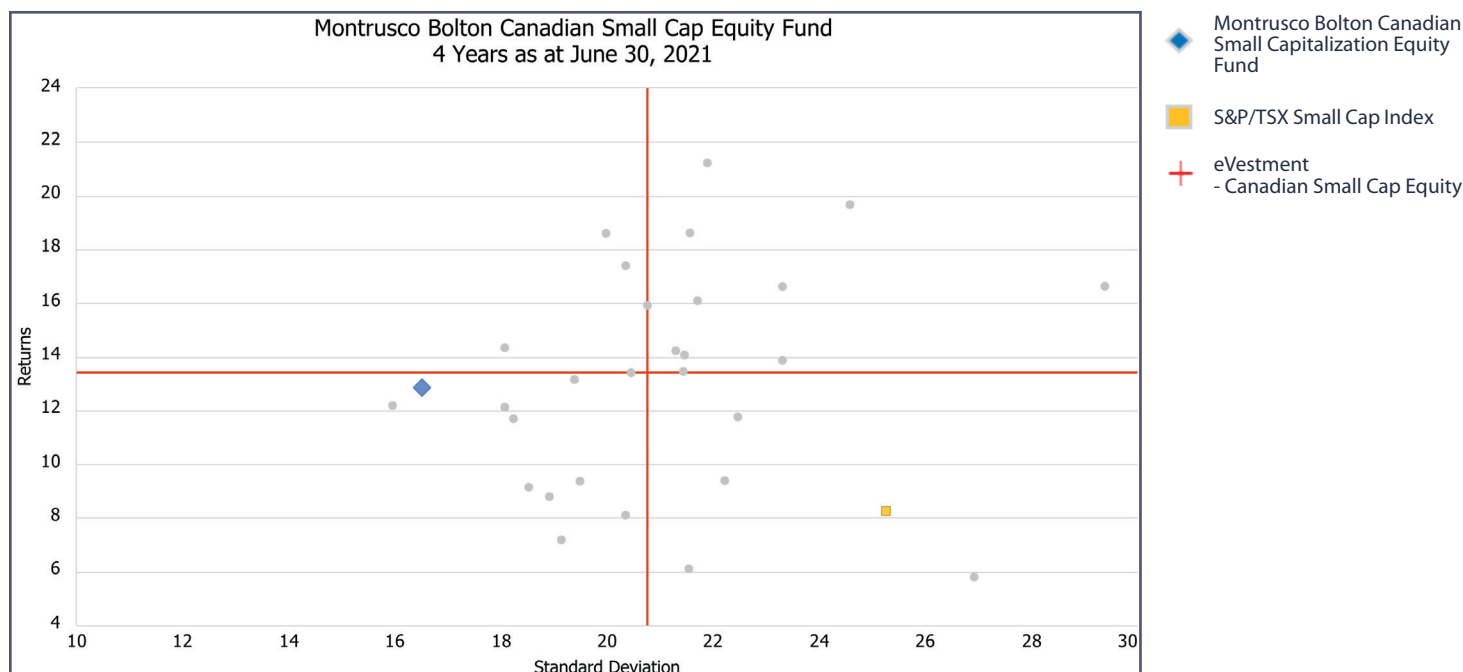
Source: Bloomberg, as of June 30, 2021

Statistics (%)

Statistics	%
Annualized outperformance	4.1
Upside capture ratio	69.1
Downside capture ratio	57.3

Dates: 30-Jun-11 to 30-Jun-21
Sources: MBI, eVestment

Return consistency analysis (%)



This chart indicates a track record of high absolute returns (=Returns) combined with low variance in absolute returns (=Standard deviation). It shows how the strategy has performed better than its benchmark with a high level of consistency over the past 4 years. - Source: eVestment

The Team behind the Numbers

John Goldsmith has been Portfolio Manager since 2014 and Head of Canadian Equities since 2017. He is the Lead Manager for all Canadian equity strategies. He is supported by Kimberly Cheong, Portfolio Manager, and a team which includes another Portfolio Manager and 3 dedicated analysts.

Disclosures

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The S&P/TSX Small Cap Index provides an investable index for the Canadian small cap market. The index is float adjusted and market cap weighted and was developed with industry input as the ideal benchmark for those with small cap exposure of the Canadian equity market. The Toronto Stock Exchange (TSX) serves as the distributor of both real-time and historical data for this index.

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